

# 2023 State of the Credit Union

## 2023 A Year of Highs and Lows in the World



Our focus is unwavering in **taking care of our members** during the unpredictable year

### Trends, Events, and Situations Impacting Patelco Members



No recession and falling inflation



High interest rates



High food prices persist



Strong consumer spending



Bank failures



Greater controls over digital identity and privacy



Increasingly aggressive cyber crimes



Devastating overseas wars



News consumption shifts



Sophisticated and aggressive scams



# Member Benefits and Value

"Patelco's relationship with its members is so different from doing business with a traditional bank.

I immediately felt that Patelco's team really cared.

Each team member I spoke with on various topics took the time to help me by explaining questions and concerns we had.

We're very grateful."

## 2023 By the Numbers

Membership and savings



**Total Members** 496,307

Membership Growth 7.22%

### In 2023 we helped our members save:

	Q4 2019	Q4 2020	Q4 2021	Q4 2022	Q4 2023
Total CU benefit per member	\$189	\$225	\$234	\$274	\$319
Total CU benefit per member household	\$397	\$472	\$491	\$575	\$669

Plus, members who used Patelco for most of their banking needs saved \$2,127 in 20231

<sup>1</sup>Q4' 2023 CUNA membership benefits report. Compared to California banks. Loyal members - those who use the credit union extensively - often receive total financial benefits that are much greater than the average. America's Credit Unions estimates that Patelco CU provided loyal high-use member households \$2127 in direct financial benefits during the twelve-month period.

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## Our solutions *help* members...



### Save Money

Helped 1,075 members save \$152,389 of their own money with the Plus Checking account Round-Up feature

Members received a dividend return of \$9.1 million on their Money Market accounts.

29,157 members opened new Money Market accounts with \$888 million in balances

35,069 new Certificate accounts with \$1.6 billion in balances

Our investments team helped 1,776 members with their long-term financial goals

### **Borrow Responsibly**

18,050 vehicle loans

New FI Connect partnership – helped over 300 members save on their EV auto loan

407 loans for a home purchase \$383 million in balances

47 home loans refinanced with \$16 million in balances

1,912 equity lines & loans

10,936 personal loans

Enabled ITIN members to apply for select lending products; expanding the availability of credit in our communities

## Mission in action *helps members*...



### Improve Financial Wellbeing

Helped ease member stress with 2,843 loan payment deferrals with \$91 million deferred

Made payments more affordable by restructuring 231 loans

Provided rate reductions to 10,122 members for making on-time payments. Enrolled 8,290 new members in LevelUp program

Helped members establish or re-build a positive credit history and score while saving with 821 ScoreUp credit builder loans

Reviewed 9,440 potential fraud cases and prevented over \$8 million in member losses

### Manage Debt and Avoid Fees

Members saved with fixed lower rates on 4,156 debt consolidation loans ~ \$55 million balances

Members saved nearly \$2.5 million in overdraft fees thanks to the removal of OD fees associated with unpaid NSF

We reimbursed members over \$727,000 with our Patelco NSF fee cap

2,300 members avoided being overdrawn nearly 21,000 times by leveraging our no-fee Instant BackUp Line of Credit

Switch to save - lower credit card and personal loan rates helped members save ~ \$10 million in interest

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# Member Advancements

"Patelco has the best service online, and in their branches. I love the informative webinars on retirement, updates on fraud/scams and teaching young people how to be financially responsible.

I'm a member of another credit union, but I'm in the process of moving all my accounts to Patelco. Thank you for the excellent service"

## **Member Care**

Financial wellbeing is at the core of everything we do for our members

Members can rely on Patelco to deliver information on what matters most

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## Protecting Our Members | Trusted Contact



We launched this free service to help our *most vulnerable elder members* 



Trusted Contact was launched in March 2023. 1,200 members are currently signed up

How Many Senior Scams Happen Yearly? [Elder Fraud Statistics 2023] (dataprot.net)

## **Fraud Fighting Tools**



Launched new tools to help members avoid being victims of savvy scammers



## **Enhanced Fraud Support**

Extra services to further protect members





### Fraud Protection Seminars

- Conducted in-person seminars at local centers
- Shared insights on what fraudsters are doing and how to avoid it
- Created a safe space to talk about sensitive topics
- Reinforced how to avoid shame after falling for a scam and victim-blaming
- Distributed special check-washing scam prevention pens

"Once again, I would like to express my heartfelt thanks to the Patelco Credit Union fraud team for their exceptional service. Your actions have significantly alleviated the stress and inconvenience caused by this unfortunate incident."



### Dedicated Fraud Experience Team

- Supports members with educational information, guidance for victims of fraud or scams, and provides a caring, non-judgmental ear
- Personal, closed-loop outreach
- Appointments are offered on **patelco.org** for scam advice and consultation

"Brandy, I want to thank you for your comfort & support you provided me today. You made me feel better after this terrible fraud ordeal I went through this weekend. You have provided me such great service...Thank you."

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## Patelco members get free access to a database of

## trusted nonprofit and government resources

Local and state resources provided to make it easy for our members to find what they need

Self-service tool at **patelco.org** to connect members with resources that help with everyday expenses like food, utilities, housing, and healthcare.

- Over 7,700 referrals to local nonprofits provided
- Categories most frequently searched:
  - Heating/Utility Costs 0
  - Food Savings 0
  - **Employment Services** Ο
  - Childcare  $\bigcirc$
  - Income Tax Assistance
  - Health Insurance  $\cap$

Child Care | Health Insurance | Income Tax Assistance

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02024 MortgageKeeper Referral Services | All Rights Reserved

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All Categories Child Care Hively Pleasanton - 8 Miles Away Provides free child care referrals to parents in the Tri-Vallev area. 7901 Stoneridge Drive, Ste. 150, Pleasanton, CA (925) 417-8733 [WEBSITE] Español Community Child Care Coordinating Council of Alameda Co. - 8 Miles Away Provides referrals and assists eligible parents with the cost of child **sprina**four

Find Local Assistance

## Helping our Members Navigate the Everyday

New Partnership with Springfour connects people to care resources



## Supporting Members With Legacy Planning

New Partnership with Trust & Will



Our mission is to help ensure our members enjoy lifelong financial wellness



<sup>2</sup> Trust & Will data

## **New Credit Card Features**

Delivering enhanced protection and benefits to our members



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## **Member Ease**



### Enhancing the ways our members can connect with Patelco





- Virtual Branch<sup>™</sup>
- Served over 12K members virtually
- Launched Business Banking services pilot, providing additional ways to support the members in our communities

"I haven't found doing business that easy with anyone else!"

"I'm so happy the bot handed me to a real person, very quickly. That avoided any frustration that may have occurred! Nice job!"



#### Expanded Chat Capabilities

- Usage grew to 150,000+ member chat sessions with an 80%+ satisfaction rate
- Responded to over 300K member questions

"Love the chat option, no phone calls needed which I love!"

# Streamlining Day-To-Day Banking



### Digital and online banking enhancements

- Simplified new user registration experience
- Enabled access to the digital versions of credit and debit cards within online banking; offering instant access to card information
- Easy-to-understand transaction descriptions
- Pre-filled Direct Deposit form removes the guesswork for our members
- Joint owners can easily see their accounts with a single Patelco login
- Personalized checking + savings account application experience
- See and easily complete the info for Joints, Beneficiaries, and Trusted Contacts on your accounts

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"I have two accounts – one in my name and the other is a joint account. I love that I can see both accounts now with one login."

## Making Moving Money With Patelco Easier



#### 7:28 ա 😤 🕞 ← Transfers Δ. Zelle<sup>®</sup> QR Code Cancel Transfer or Pay Scheduled Activity Templates Accounts BA Transfer Type Single Transfer Boone B Anugast Transfer or Pay Accounts @gmail.com Zelle® From Account Bill Pay Mortgage Payoff How Much Skip-A-Pay Learn more about Loan Payment Options Wire Transfers Payment Type → Card Services → Regular Payment \$903.68 Żelle Tools & Settings Pay Off \$56,780.86 + Open Account 母 Û Principal Only UTILITIES Settings 🥒 Other • 0 A Locations Past Due \$0.00 St ₽ .... More Bill Pay Accounts Transfers 00

Digital and online banking enhancements

- Self-service **wire transfers** at our members' fingertips
- Zelle® QR code for instant and effortless money transfers
- Increased Zelle® limits
- **Principal-only loan payments** from a Patelco account
- Convenient multi-transfer templates allow members to create a transfer preset to perform a group of transactions in one

## Helping Members Improve Their Financial Wellness



### Digital and online banking enhancements

Automatic **financial insights** provide you with a snapshot of your spending – **helping you with budget and save** 



"Great online banking app! So easy. I can understand what I spend on." Savings goals tool to help you set up and easily organize your goals without needing separate accounts. Plus, it tracks your goal progress.



## **Problem Resolution Improvements**

We are at our best when members need us most



Increased proactive communication to keep members in the know on enhancements and service upgrades

Updated, streamlined and added communication where it was missing

Streamlined case management

Improved first contact resolution and minimized hand-offs

Focused on faster response times

Re-engineered key member experiences to reduce stress (e.g. card replacement and fraud)

Enhanced training on empathy and understanding



# **Community Impact**



## Connected To Our Community Committed to financial education





#### Educating members and communities

- Held 26 member webinars for over 3,500 in-person attendees
- Conducted 104 financial education workshops, reaching 2,100 community members
- Topics include budgeting, paying down debt, fraud prevention, social security, Medicare, market updates, estate planning, and more
- Sponsored 6 local high schools with our partner Banzai, supporting close to 800 students with nearly 810 hours of education
- BALANCE Hispanic Heritage Forum sharing how Patelco supports Hispanic communities with education and access to bank accounts and credit-building products



## Reaching youth in meaningful ways

- Held Bite of Reality Events for Oakland non-profit
   organizations serving at-risk youth
- Launched a High School Financial Education Program and held 14 presentations on topics such as Intro to Financial Institutions, Budgeting & Saving, Credit, Fraud Prevention and more
- Partnered with 10 local colleges to deliver classroom education and held 1:1 financial coaching on campus

#### "OMG!

The Patelco Bite of Reality was incredible. It was fun, educational, and insightful."

## Financial Wellness Partnerships Patelco at Work and Community Engagement





We continued to **partner with United Bay Area and their network of SparkPoint Centers** in NorCal.

Patelco conducted financial education presentations for their low-income clients and students.

We donated to their backpack program drive that supplied over 150 college students with backpacks.

"Thank you for assembling the backpacks with your love and care (and supplies of course)! The work you did at the drive, and the work you do as Patelco, shines throughout our communities."



Patelco supported new arrival populations that included refugees and immigrants in the community.

Conducted financial education classes for partners at World Relief Sacramento, which supports refugees and other immigrants in vulnerable situations as they rebuild their lives in the United States.

Worked with 12 organizations to deliver education and account opening support in different languages including Farsi/Dari, Spanish, and Cantonese.

Participated in the United in Sustainability (UIS) Summit in Washington, DC. on the importance of financial education for refugees.



Patelco at Work launched 30 new employers contributing to a total of 43,250 reach of employees through the program.

The team conducted over 80 onsites at company locations, over 50 wellness lunch and learn presentations and held 30 events.

"Patelco has created a phenomenal way for employees to learn how to manage their money. They continually put out new webinars which can be watched live, or the recordings can be watched when convenient. This is a free way to add value to your team! Highly recommended!"



Participated in 61 events across NorCal sharing financial wellness resources to more than 1,500,000 Individuals!

Community members had the opportunity to engage with financial wellness experts and join Patelco at our booth.

We welcomed nearly 900 new members through these efforts.

## **Genesys Works Partnership**

Helping break down economic barriers for students



- Genesys Works is an organization that connects high school and college students from underserved communities to companies in need of talent
- May 2023 Intern Reflections event for 10 graduating interns held at Patelco
- August 2023 11 new interns joined Patelco to support our Member Contact Center (7), Consumer Loan Servicing (1), Operations (2), and Technology (1)
- Interns learned new skills and received meaningful coaching that elevated their confidence while providing quality service to Patelco members



2023 Graduating Interns and Patelco Team Members

#### Graduate intern reflection:

"This internship has taught me how to manage my money wisely, without it affecting my credit score, which will be invaluable as I move forward into the next stage of my life."

## **Service In Action**





#### **Together We Serve**

- Partnered with 35 organizations
- 389 team member volunteers
- 2081 volunteer hours (almost twice as much as last year!)
- Donated over 1,000 socks for homeless families
- Provided 300 toys for the holidays
- Hosted 2 community blood drives
- Packed 1,000 backpacks for kids

### Affordable Housing with Habitat for Humanity

- Hosted the Cycle of Hope at HQ
- 100 volunteers spent 750 hours
- New builds include 6 Playhouses!

### **Children's Health**

- Donated \$20K to Children's Miracle Network by giving out Ducks & Horses for \$10 donation
- 95 team members walked or ran in the SacTown Run

### **Creating Food Security**

- Partnered with 15 organizations
- Signed 1,000 holiday cards given with food for home-bound senior citizens









# Industry Recognition

# **Industry Recognition**



Proud recipient of accolades confirming our progress, leadership, and excellence



## Industry Recognition Best-in-Class Employer



This award recognizes our commitment to supporting *better employee wellbeing* and *building a resilient organizational culture*.



Patelco is proud to be a repeat award winner Also recognized as best in class employer in 2022

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# Team Member Highlights

"Every Patelco associate - from the manager to the security guard - I have encountered welcomes me graciously and treats me with respect each time I show up.

And when dealing with finance associates, I get the feeling that they take to heart their "fiduciary" commitment and that means a lot to me."

## **Team members Are Highly Engaged**

Highest engagement scores in years





The financial health and wellbeing of our team is our top priority

### Team members are emotionally connected to Patelco, our mission, and our values

Annual Engagement Survey Team Participation: 93% Overall favorable: 87% Proud to work at Patelco: 93% Trust Leadership Team to lead to future success: 90% Wellbeing Survey Team Participation: 81%

Glassdoor Overall rating: 3.8/5 Culture & values: 3.9/5 Diversity & inclusion: 3.9/5 Comp & Benefits: 3.7/5 CEO Approval: 88% Recommend Patelco as place to work: 71%

Positive business outlook: 65%

# Equipping Our Team Members to best serve our members' needs





## Building our Capabilities

#### Fraud Prevention & Awareness

Doubling down on our commitment to financial wellbeing, and our responsibility to the communities we serve by building team expertise in Fraud. Award-winning fraud resource centers provide up-to-themoment realistic, relevant, and reliable tools and resources specific to the latest areas of fraud or financial exploitation.

#### **Member Experience & Service**

Demonstrating our commitment to service and to meeting our members' needs "in the moment", we provided personal responsibility training for both team and leadership roles, focusing on enhancing our member experience and service skills, such as listening, empathy, and first contact resolution.

#### **Business Banking**

Building team capabilities and skills to support the pilot launch of our newest business division, Business Banking. Providing robust membercentric business banking training to all team members, ensuring that our entire organization can appreciate the unique needs of our business banking members.



# **Financial Performance**

**Total Assets** 





# Membership





# **Net Income**





# **Net Worth Ratio**





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# Fees Paid per Member





# **Industry Comparisons** As of December 31, 2023

# 2023 Industry Comparison



	Patelco	<b>CA Peers</b>	Top 30 U.S. CU's	Financial Health CU's	CA Banks \$1-50B	USA Banks \$1-50B
Interest Income	4.19%	3.76%	4.86%	4.37%	4.71%	5.09%
Interest Expense	1.39%	1.29%	1.67%	1.37%	1.77%	1.83%
Provision for Loan Loss	0.40%	0.35%	0.90%	0.58%	0.09%	0.25%
Net Interest Margin	2.80%	2.48%	3.19%	3.00%	2.95%	3.26%
Non-Interest Income	0.55%	0.81%	1.00%	1.01%	0.64%	0.83%
Operating Expense Ratio	2.17%	2.31%	2.61%	2.82%	2.21%	2.56%
Return on Assets	0.77%	0.64%	0.68%	0.61%	0.63%	1.07%

Source: NCUA 5300 (Callahan & Associates)

# **Membership Growth Comparison**



5 Yr. Avg. Patelco: 7.51% CA Peers: **4.36%** 

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# **Asset Growth Comparison**





# **Return on Assets Comparison**



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# Thank you

